The Future of CRM - an Integrated Operations Resource

Pieter Hemsley

SRG Flight Operations Department

RAeS HFG Mini-Conference: CRM/TRM and Ramp Safety

5 February 1999

JAR-OPS 1 CRM Principles

• Training is conducted by "suitably qualified personnel" (1.965(a)(3)(iv))

• Assessment of CRM agreed as a principle for checks since 1995 (Appendix 1 to 1.965), but no assessment in training regime

CRM Training

- Initial, including cultural dimension and attitudes. Account for freelance/part-time
- Conversion (change type/operator)
- Command
- Recurrent:
 - Integration into all appropriate phases,
 PLUS
 - Modular training covering all elements over a period of 3 years

Concerns & Solutions

- Trainer standards:
 - Guide to Performance Standards for Instructors of CRM Training in Commercial Aviation
 - Guide read across to JAR-FCL licensing regime (MCC trainer standardisation) and cabin crew?
 - Accreditation of trainers
- Behavioural Markers (PIs): JAR-TEL/NOTECHS
- Amendment of JARs, following consultation
- Assessment with safeguards; terminology/staging
- Liaison with cabin crew training departments

My Forecast for CRM

1999

- JAA Operations Committee should take paper on CRM in March
- CRM paper goes to consultation (July?)
- Accreditation of CRM Instructors progresses in UK
- CRM Instructor Guide on trial in UK
- JAR-TEL project on NOTECHS reports